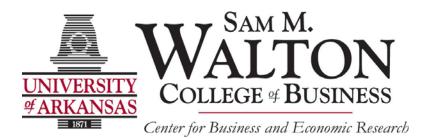
Nursing Workforce Shortage and Diversity Disparity in Northwest Arkansas

Prepared for the Terrapin Consulting, LLC.



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Table of Contents

| Project Background and Methodology | 1 |
|---|----|
| An Overview of Nursing Workforce Shortage | 1 |
| Overall Shortage of Registered Nurses | 2 |
| The Shortage of Minority Nurses | 3 |
| Study Area Population Projections | 5 |
| 2004-2025 Study Area Total Population Projections | 5 |
| 2003-2025 Study Area Minority Population Projections | 6 |
| Study Area Nursing Workforce Projections | 8 |
| 2004-2025 Study Area Registered Nurses Population Projections | 9 |
| 2004-2025 Study Area Minority Nurses Population Projections | 10 |
| Projected Demand and Shortage of Registered Nurses | 11 |
| Overall Shortage of Registered Nurses in Northwest Arkansas | 11 |
| The Shortage of Minority Nurses in Northwest Arkansas | 12 |
| The Shortage of Hispanic Nurses in Northwest Arkansas | 13 |
| Conclusion | 14 |
| | |

Project Background and Methodology

The purpose of this analysis is to ascertain: 1) if market conditions in Northwest Arkansas (the study area) are sufficient to support the proposed planning effort by Northwest Arkansas Nursing Education Consortium (NANEC) to create a bilingual nursing student recruitment model and 2) to determine if that model is portable to other geographies.

Projected population growth and projected nursing workforce increase are used to assess the future nursing market demand and supply to illustrate the overall anticipated nursing shortage and nursing diversity disparity in Northwest Arkansas. The prevailing phenomenon of a nursing workforce shortage at the national and state level is also examined to provide a broader context for this analysis.

The study area, Northwest Arkansas, is defined as the region that includes Washington County, Benton County, Madison County, and Carroll County. This area comprises the planning jurisdiction of the Northwest Arkansas Nursing Education Consortium.

The perceived need for bilingual nurses is based on two assumptions¹: 1) bilingual nurses are able to better serve the non-English speaking population and, 2) increased racial/ethnic diversity of the general population implies the need for changes in the composition of the nursing workforce.

However, assessing the demand for and supply of bilingual nurses is less informative and more difficult to achieve than assessing the demand for and supply of the minority nursing workforce. Therefore, rather than examine the bilingual population and bilingual nursing workforce, this study focuses on the need for increasing racial/ethnic diversity in Northwest Arkansas nursing workforce. This rationale is further illustrated by the following:

- 1. It is difficult to define which segment of the population is bilingual. It is almost certain all first generation immigrants speak their own language, but not necessarily true that they are fluent in the language of their adopted country.
- 2. Existing bilingual data for general population as well as for nursing population is insufficient to conduct the desired projections.
- 3. Because Hispanic, Asian/Pacific Islander and American Indian represent the major minority groups who speak languages other than English, estimating their future growth trends should capture the growth trends of bilingual population.
- 4. The Census Annual Population Race/Ethnicity Estimates make it possible to project the future general population growth by each racial/ethnic group.
- 5. The existing nursing racial/ethnic diversity data are available, which makes estimating future nursing racial/ethnic diversity trends feasible.

¹Assumptions are derived from the conclusions from the 1996 report *The National Agenda for Nursing Workforce Racial/Ethnic Diversity.*

An Overview of Nursing Workforce Shortage

The nursing workforce shortage is both a current and ongoing problem within the U.S. The impacts resulting from the nursing workforce shortage are twofold:

- First, the overall supply of registered nurses is insufficient to meet the anticipated demand.
- Second, increased diversity in the population without commensurate growth in the percentage of minority nurses implies a shortage of minority nurses, regardless of the broader trend.

Overall Shortage of Registered Nurses

According to a report released in July 2002 by the National Center for Health Workforce Analysis, a shortage of full time equivalent (FTE) registered nurses, previously projected to begin around 2007, was already evident in the year 2000 (Exhibit 1). In 2000, the estimated national shortage of nurses was 110,707 or 5.5%. If not addressed and if current trends continue, the shortage is projected to grow to 28.8% by 2020.

| | (2000-2020) | | | | | | | | |
|------|-------------|-----------|----------|------------|--|--|--|--|--|
| Year | Supply | Demand | Shortage | % Shortage | | | | | |
| 2000 | 1,889,243 | 1,999,950 | -110,707 | -5.5% | | | | | |
| 2005 | 2,012,444 | 2,161,831 | -149,387 | -6.9% | | | | | |
| 2010 | 2,069,369 | 2,344,584 | -275,215 | -11.7% | | | | | |
| 2015 | 2,055,491 | 2,562,554 | -507,063 | -19.8% | | | | | |
| 2020 | 2,001,998 | 2,810,414 | -808,416 | -28.8% | | | | | |

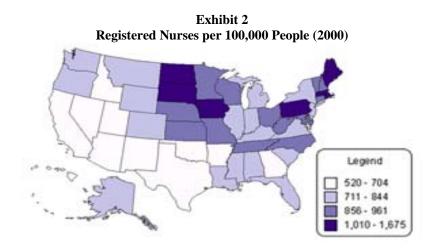
Exhibit 1 Projected Supply, Demand, and Shortages of Registered Nurses in U.S.

Source: National Center for Health Workforce Analysis

In Arkansas, which already is below the national average for registered nurses per 100,000 people (Exhibit 2), the nursing shortage is more severe². In 2000, the estimated shortage of nurses in Arkansas was 1,427 or 7.7% (Exhibit 3). By 2020, the shortage is projected at 9,036 or 34.2%. These estimated shortages have direct impact on healthcare providers and the healthcare system in Arkansas. Clearly, the significant shortage also implies impacts for those receiving care as well. According to a survey conducted by the Arkansas Hospital Association, there were 752 budgeted, vacant registered nurse positions in Arkansas hospitals in September 2000. In its 2003 report, *Health Workforce Vacancies in Arkansas*, University of Arkansas for Medical Sciences estimated a total number of 2,389 nursing vacancies (Exhibit 4)³ in the state's 774 healthcare facilities.

²In 2000, there were 701 employed registered nurses per 100,000 people in Arkansas, which was one of the lowest concentrations of registered nurses among the 50 States.

³ The sample of respondents (N = 341, 44% response rate; population size = 774) consisted of directors of the human resources department, administrators, and office managers in healthcare facilities in 73 out of the total 75 Arkansas counties.



Source: Health Resources and Services Administration

| Exhibit 3 |
|---|
| Projected Supply, Demand, and Shortages |
| of Registered Nurses in Arkansas: 2000-2020 |

| of Register eu l'unites in fill hundust 2000 2020 | | | | | | | |
|---|--------|--------|----------|------------|--|--|--|
| Year | Supply | Demand | Shortage | % Shortage | | | |
| 2000 | 17,147 | 18,574 | -1,427 | -7.7% | | | |
| 2005 | 18,092 | 20,086 | -1,994 | -9.9% | | | |
| 2010 | 18,700 | 21,803 | -3,103 | -14.2% | | | |
| 2015 | 18,285 | 23,912 | -5,627 | -23.5% | | | |
| 2020 | 17,414 | 26,450 | -9,036 | -34.2% | | | |

Source: National Center for Health Workforce Analysis

| Exhibit 4 |
|---|
| Current Vacancies for Nursing in Arkansas 2003 |
| (N = 341) (Population Size = 774) |

| Health Professions | Number of Vacancies | | |
|--|---------------------|---------------------|--|
| Treatur Professions | sample | Population estimate | |
| Non-Baccalaureate Prepared Nurses (Diploma, ADN) | 372 | 578 | |
| Baccalaureate Prepared Nurses (BSN) | 378 | 544 | |
| Certified Nurse Anesthetist | 50 | 98 | |
| Clinical Nurse Specialist | 3 | 6 | |
| Doctoral Prepared Nurse | 11 | 15 | |
| Licensed Practical Nurse(LPN) | 579 | 1,052 | |
| Master's Prepared Nursing Administration | 5 | 7 | |
| Master's Prepared Nurse Practitioner | 37 | 82 | |
| Nurse Educator | 5 | 7 | |
| Total Number of Current Vacancies for Nursing | 1,440 | 2,389 | |

Source: University of Arkansas for Medical Sciences

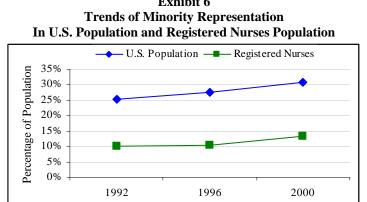
The Shortage of Minority Nurses

On top of the overall nursing workforce shortage, there was a severe under-representation of ethnic minority nurses in the nation's nursing workforce (Exhibit 5). In 1992, ethnic minority groups accounted for 25.2% of the U.S. population, but only 9.9% of the registered nurses. In 1996, ethnic minority groups accounted for 27.7% of the U.S. population, but only 10.3% of the registered nurses. In 2000, ethnic minority groups accounted for 30.9% of the U.S. population, but only 13.4% of the registered nurses. From 1992 to 2000, although there was an increase (from 9.9% to 13.4%) of ethnic minority in the registered nurses population, the disparity between minority representation in U.S. population and that in registered nurses population became even wider (from 15.3% to 17.5%). Exhibit 6 further illustrates the trends of minority representation.

Exhibit 5 **Representation of Racial/Ethnic Minority** In U.S. Population and the Population of Registered Nurses

| | <u> </u> | | |
|------|----------------------|------------------------|-----------|
| Year | % of U.S. Population | % of Registered Nurses | Disparity |
| 1992 | 25.2% | 9.9% | 15.3% |
| 1996 | 27.7% | 10.3% | 17.4% |
| 2000 | 30.9% | 13.4% | 17.5% |

Source: U.S. Census Bureau, National Sample Survey of Registered Nurses





Among minority groups, the Hispanic population had the largest disparity between its representation in U.S. population and in the population of registered nurses (Exhibit 7). The non-Hispanic Black population had the second largest disparity. American Indian and Alaskan Native had a marginal disparity. Asian and Pacific Islander had the least disparity. Exhibit 8 shows the distribution of registered nurses by racial/ethnic background in 2000.

Source: U.S. Census Bureau, National Sample Survey of Registered Nurses, University of Arkansas Center for Business and Economic Research

| | between 0.5. ropulation and the ropulation of Registered Nurses | | | | | | | |
|---|---|-------------------|---------------------------|-----------------------------------|--|--|--|--|
| Percent of U.S. Population | | | | | | | | |
| Year | Non-Hispanic Black | Hispanic | Asian/Pacific Islander | American Indian Alaskan Native | | | | |
| 1992 | 11.9% | 9.5% | 3.1% | 0.7% | | | | |
| 1996 | 12.5% | 10.6% | 3.7% | 0.9% | | | | |
| 2000 | 12.1% | 12.5% | 3.7% | 0.7% | | | | |
| | Percen | t of Registered N | Nurses Population | 1 | | | | |
| Year | Non-Hispanic Black | Hispanic | Asian/Pacific Islander | American Indian Alaskan Native | | | | |
| 1992 | 4.0% | 1.4% | 3.4% | 0.6% | | | | |
| 1996 | 4.2% | 1.6% | 3.4% | 0.5% | | | | |
| 2000 | 4.9% | 2.0% | 3.7% | 0.5% | | | | |
| | Racial/Ethr | ic Minority Rep | presentation Dis | parity | | | | |
| Year | Non-Hispanic Black | Hispanic | Asian/Pacific Islander | American Indian Alaskan Native | | | | |
| 1992 | -7.9% | -8.1% | 0.3% | -0.1% | | | | |
| 1996 | -8.3% | -9.0% | -0.3% | -0.4% | | | | |
| 2000 | -7.2% | -10.5% | 0.0% | -0.2% | | | | |
| Note: (-) sign indicates under-representation in registered nurses population; and (+) sign indicates over-representation in registered nurses population. | | | | | | | | |

Exhibit 7 Disparity in Racial/Ethnic Minority Representation Between U.S. Population and the Population of Registered Nurses

Source: U.S. Census Bureau, National Sample Survey of Registered Nurses, University of Arkansas Center for Business and Economic Research

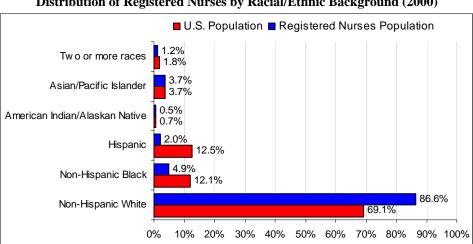


Exhibit 8 Distribution of Registered Nurses by Racial/Ethnic Background (2000)

Study Area Population Projections

From 1990 to 2000, population in the Northwest Arkansas Study Area grew by 45.4%, as compared to 13.7% in the state and 13.2% in the nation (Exhibit 9). The rapid population

Source: 2000 National Sample Survey of Registered Nurses, University of Arkansas (UA) Center for Business and Economic Research

growth experienced by Northwest Arkansas coupled the aforementioned trends in the national and statewide nursing workforce requires an examination of probable future market conditions.

| As Compared to Growth in the State of Arkansas and in the United States | | | | | | | | | |
|---|----------------|----------------|-----------------------|-------------------------|--|--|--|--|--|
| Geography | 1990 Census | 2000 Census | Annual Growth Rate | % Change (1990-2000) | | | | | |
| 4-County Region | 241,180 | 350,721 | 3.8% | 45.4% | | | | | |
| State of Arkansas | 2350725 | 2673400 | 1.3% | 13.7% | | | | | |
| United States | 248,709,873 | 281,421,906 | 1.2% | 13.2% | | | | | |

Exhibit 9 1990-2000 Population Growth in the Northwest Arkansas Study Area As Compared to Growth in the State of Arkansas and in the United States

Source: U.S. Census Bureau, UA Center for Business and Economic Research

2004-2025 Study Area Total Population Projections

Population projections are calculated based on the 2000-2003 inter-census estimates of U.S. county population. Exhibit 10 shows the 2004-2025 population projections for each individual county and the 4-county region in the Northwest Arkansas Study Area. By 2010, the population in the 4-county region is projected to reach 449,305. By 2020, it is projected to reach 545,732. The 2025 population projection for the 4-county study area is 593,945. The population for the 4-county Northwest Arkansas Study Area is projected to grow by 55.3% from 2003 to 2025.

Among the individual counties, Benton County has the highest growth rate and is projected to reach a population of 297,883 by 2025, an increase of 73.2% from its 2003 population (Exhibit 10). Washington County has the second highest growth and is projected to reach a population of 248,253 by 2025, an increase of 46.3% from its 2003 population. Carroll County is projected to reach a population of 33,169, an increase of 25.8% from its 2003 population. Madison County has the slowest growth and is projected to grow only by 2% from 2003 to 2025 in its population.

| 2004-2025 Study Area Total Population Projections | | | | | | | | |
|---|------|------------------|-------------------|-------------------|----------------------|--------------------|--|--|
| Population | Year | Benton County | Carroll County | Madison County | Washington County | 4-County Region | | |
| | 2000 | 154,800 | 25,417 | 14,292 | 158,683 | 353,192 | | |
| Inter-census | 2001 | 159,413 | 25,706 | 14,370 | 162,995 | 362,484 | | |
| Estimates | 2002 | 165,257 | 25,987 | 14,315 | 165,731 | 371,290 | | |
| | 2003 | 172,003 | 26,359 | 14,354 | 169,683 | 382,399 | | |
| Long Range | 2004 | 177,232 | 26,645 | 14,366 | 173,207 | 391,449 | | |
| Projections | 2005 | 182,977 | 26,955 | 14,379 | 176,781 | 401,091 | | |
| | 2006 | 188,722 | 27,266 | 14,392 | 180,354 | 410,734 | | |
| | 2007 | 194,467 | 27,577 | 14,405 | 183,928 | 420,377 | | |
| | 2008 | 200,213 | 27,887 | 14,418 | 187,501 | 430,019 | | |
| | 2009 | 205,958 | 28,198 | 14,431 | 191,075 | 439,662 | | |
| | 2010 | 211,703 | 28,509 | 14,444 | 194,649 | 449,305 | | |

Exhibit 10 2004-2025 Study Area Total Population Projection

| % Change | 2024 2025 (2003- | 297,883 73.2% | 33,169 25.8% | 14,641 2.0% | 248,253 46.3% | 593,945 55.3% |
|----------|------------------------|--------------------|------------------|------------------|--------------------|--------------------|
| | 2023 2024 | 286,392 292,138 | 32,548 32,859 | 14,614 14,628 | 241,105 244,679 | 574,660 584,303 |
| | 2022 | 280,647 | 32,237 | 14,601 | 237,532 | 565,017 |
| | 2021 | 274,902 | 31,926 | 14,588 | 233,958 | 555,374 |
| | 2020 | 269,156 | 31,616 | 14,575 | 230,385 | 545,732 |
| | 2019 | 263,411 | 31,305 | 14,562 | 226,811 | 536,089 |
| | 2018 | 257,666 | 30,994 | 14,549 | 223,237 | 526,446 |
| | 2017 | 251,920 | 30,684 | 14,536 | 219,664 | 516,804 |
| | 2016 | 246,175 | 30,373 | 14,523 | 216,090 | 507,161 |
| | 2015 | 240,430 | 30,062 | 14,510 | 212,517 | 497,518 |
| | 2014 | 234,685 | 29,752 | 14,497 | 208,943 | 487,876 |
| | 2013 | 228,939 | 29,441 | 14,483 | 205,369 | 478,233 |
| | 2012 | 223,194 | 29,130 | 14,470 | 201,796 | 468,590 |
| | 2011 | 217,449 | 28,819 | 14,457 | 198,222 | 458,947 |

Source: U.S. Census Bureau, UA Center for Business and Economic Research

2003-2025 Study Area Minority Population Projections

Minority population projections are calculated based on the 2000-2002 inter-census estimates of U.S. county population by race and by Hispanic origin. Exhibit 11 shows the 2003-2025 population projections for the major racial/ethnic minority groups within the 4-county study area. Total minority population in the 4-county study area was estimated at 56,370 in 2002. By 2010, the region's minority population is projected to reach 84,288. By 2020, it is projected to be at 119,173. By 2025, total minority population is projected to reach 136,615, an increase of 142.4% from its 2002 minority population.

| 2003-2025 Study Area Racial/Ethnic Minority Groups Population Projections | | | | | | | | |
|---|------|---------------------------|----------|---------------------------|--------------------------------------|-------|-------------------|--|
| Population | Year | Non- Hispanic Black | Hispanic | Asian/Pacific Islander | American Indian/Alaskan Native | Other | Minority Total | |
| Tata | 2000 | 4,108 | 29,963 | 5,389 | 4,667 | 5,266 | 49,393 | |
| Inter-census Estimates | 2001 | 4,482 | 32,638 | 5,750 | 4,628 | 5,413 | 52,911 | |
| Listimates | 2002 | 4,821 | 35,185 | 6,119 | 4,669 | 5,576 | 56,370 | |
| Long Range | 2003 | 5,183 | 37,817 | 6,483 | 4,657 | 5,728 | 59,868 | |
| Projections | 2004 | 5,540 | 40,428 | 6,848 | 4,658 | 5,883 | 63,357 | |
| | 2005 | 5,896 | 43,039 | 7,213 | 4,659 | 6,038 | 66,845 | |
| | 2006 | 6,253 | 45,650 | 7,578 | 4,660 | 6,193 | 70,334 | |
| | 2007 | 6,609 | 48,261 | 7,943 | 4,661 | 6,348 | 73,822 | |
| | 2008 | 6,966 | 50,872 | 8,308 | 4,662 | 6,503 | 77,311 | |
| | 2009 | 7,322 | 53,483 | 8,673 | 4,663 | 6,658 | 80,799 | |
| | 2010 | 7,679 | 56,094 | 9,038 | 4,664 | 6,813 | 84,288 | |
| | 2011 | 8,035 | 58,705 | 9,403 | 4,665 | 6,968 | 87,776 | |

Exhibit 11 2003-2025 Study Area Racial/Ethnic Minority Groups Population Projections

| % Change | (2002- 2025) | 170.2% | 170.7% | 137.2% | 0.2% | 63.9% | 142.4% |
|----------|-----------------|--------|--------|--------|-------|-------|---------|
| | 2025 | 13,026 | 95,259 | 14,513 | 4,679 | 9,138 | 136,615 |
| | 2024 | 12,670 | 92,648 | 14,148 | 4,678 | 8,983 | 133,127 |
| | 2023 | 12,313 | 90,037 | 13,783 | 4,677 | 8,828 | 129,638 |
| | 2022 | 11,957 | 87,426 | 13,418 | 4,676 | 8,673 | 126,150 |
| | 2021 | 11,600 | 84,815 | 13,053 | 4,675 | 8,518 | 122,661 |
| | 2020 | 11,244 | 82,204 | 12,688 | 4,674 | 8,363 | 119,173 |
| | 2019 | 10,887 | 79,593 | 12,323 | 4,673 | 8,208 | 115,684 |
| | 2018 | 10,531 | 76,982 | 11,958 | 4,672 | 8,053 | 112,196 |
| | 2017 | 10,174 | 74,371 | 11,593 | 4,671 | 7,898 | 108,707 |
| | 2016 | 9,818 | 71,760 | 11,228 | 4,670 | 7,743 | 105,219 |
| | 2015 | 9,461 | 69,149 | 10,863 | 4,669 | 7,588 | 101,730 |
| | 2014 | 9,105 | 66,538 | 10,498 | 4,668 | 7,433 | 98,242 |
| | 2013 | 8,748 | 63,927 | 10,133 | 4,667 | 7,278 | 94,753 |
| | 2012 | 8,392 | 61,316 | 9,768 | 4,666 | 7,123 | 91,265 |

Source: U.S. Census Bureau, UA Center for Business and Economic Research

Among the major minority groups, Hispanic population has the highest growth rate and is projected to reach 95,259 by 2025, an increase of 170.7% from its 2002 Hispanic population (Exhibit 11). Black (non-Hispanic) population has the second highest growth and is projected to reach 13,026 by 2025, an increase of 170.2% from its 2002 population. Asian and Pacific Islander are projected to reach a population of 14,513 by 2025, an increase of 137.2% from its 2002 population. American Indian and Alaskan Native population has the lowest growth and is projected to remain essentially constant through from 2002 to 2025.

Study Area Nursing Workforce Projections

To ensure that future demand for nursing workforce in the Northwest Arkansas Study Area will be met with adequate supply of registered nurses, it is necessary to have nursing workforce projections based on existing growth trends and determine whether additional efforts are needed to boost the supply of nurses. Nursing workforce projections are shown for the total number of registered nurses as well as for the number of racial/ethnic minority nurses in the 4-county study area.

2004-2025 Study Area Registered Nurses Population Projections

Population projections for registered nurses are calculated based on the 1999-2003 estimates of registered nurses in the study area. Exhibit 12 shows the 2004-2025 projections of registered nurses population for the 4-county study area. The number of registered nurses in the 4-county study area was estimated at 2,905 in 2003. By 2010, it is projected to reach 3,323. By 2025, the number of registered nurses in the study area is projected to reach 4,264, an increase of 46.8% from its 2003 level.

Among the individual counties, Benton County is projected to add 822 registered nurses to reach a total of 2,003 registered nurses by 2025, an increase of 69.6% from its 2003

level. Washington County is projected to add 499 registered nurses to its nursing workforce by 2025, an increase of 33.8% from its 2003 level of registered nurses.

| | 00 4 -2025 Stuu | | | - | on Projections | |
|---|----------------------------|-----------------|-------------------|-------------------|----------------------|--------------------|
| Population | Year | Bento County | Carroll County | Madison County | Washington County | 4-County Region |
| | | | | | | |
| Arkansas | 1999 | 1,024 | 161 | 73 | 1,371 | 2,629 |
| State | 2000 | 1,071 | 167 | 73 | 1,407 | 2,718 |
| Board of | 2001 | 1,079 | 169 | 71 | 1,431 | 2,750 |
| Nursing Estimates | 2002 | 1,134 | 166 | 69 | 1,424 | 2,793 |
| Listimates | 2003 | 1,181 | 168 | 78 | 1,478 | 2,905 |
| | 2004 | 1,211 | 170 | 75 | 1,492 | 2,947 |
| | 2005 | 1,249 | 171 | 75 | 1,515 | 3,010 |
| | 2006 | 1,286 | 173 | 76 | 1,538 | 3,073 |
| | 2007 | 1,324 | 174 | 76 | 1,561 | 3,135 |
| | 2008 | 1,362 | 175 | 77 | 1,584 | 3,198 |
| | 2009 | 1,399 | 177 | 78 | 1,607 | 3,261 |
| | 2010 | 1,437 | 178 | 78 | 1,630 | 3,323 |
| | 2011 | 1,475 | 179 | 79 | 1,653 | 3,386 |
| | 2012 | 1,513 | 181 | 79 | 1,676 | 3,449 |
| | 2013 | 1,550 | 182 | 80 | 1,699 | 3,511 |
| Long Range | 2014 | 1,588 | 183 | 81 | 1,723 | 3,574 |
| Projections | 2015 | 1,626 | 184 | 81 | 1,746 | 3,637 |
| , in the second | 2016 | 1,663 | 186 | 82 | 1,769 | 3,700 |
| | 2017 | 1,701 | 187 | 82 | 1,792 | 3,762 |
| | 2018 | 1,739 | 188 | 83 | 1,815 | 3,825 |
| | 2019 | 1,776 | 190 | 84 | 1,838 | 3,888 |
| | 2020 | 1,814 | 191 | 84 | 1,861 | 3,950 |
| | 2021 | 1,852 | 192 | 85 | 1,884 | 4,013 |
| | 2022 | 1,890 | 194 | 85 | 1,907 | 4,076 |
| | 2023 | 1,927 | 195 | 86 | 1,930 | 4,138 |
| | 2024 | 1,965 | 196 | 87 | 1,954 | 4,201 |
| | 2025 | 2,003 | 197 | 87 | 1,977 | 4,264 |
| % Change | 2003-2025 | 69.6% | 17.3% | 11.5% | 33.8% | 46.8% |

Exhibit 12 2004-2025 Study Area Registered Nurses Population Projections

Source: Arkansas State Board of Nursing, UA Center for Business and Economic Research

2004-2025 Study Area Minority Nurses Population Projections

Population projections for minority nurses are calculated based on the projected total registered nurses in the study area (Exhibit 12) and the projected representation of each racial/ethnic minority group in the registered nurses population at the national level (Exhibit 13). Exhibit 14 presents the projections of the various racial/ethnic minority nurses population in the study area. In 2003, the total number of registered minority nurses in the study area was estimated at 415. By 2010, it is projected to reach 576. By

2025, the number of minority nurses in the 4-county study area is projected to reach 1,019, an increase of 145.5% from its 2003 level.

| Percent of registered nurses | Year | Non- Hispanic Black | Hispanic | Asian/Pacific Islander | American Indian/Alaskan Native | Other races or ethnicity | Minority Total |
|------------------------------------|------|---------------------------|----------|---------------------------|--------------------------------------|--------------------------------|-------------------|
| | 1992 | 4.0% | 1.4% | 3.4% | 0.6% | 0.5% | 9.9% |
| National Estimates | 1996 | 4.2% | 1.6% | 3.4% | 0.5% | 0.6% | 10.3% |
| Louintees | 2000 | 4.9% | 2.0% | 3.7% | 0.5% | 2.3% | 13.4% |
| | 2004 | 5.3% | 2.3% | 3.8% | 0.4% | 2.9% | 14.7% |
| | 2005 | 5.4% | 2.3% | 3.8% | 0.4% | 3.2% | 15.1% |
| | 2006 | 5.5% | 2.4% | 3.9% | 0.4% | 3.4% | 15.6% |
| | 2007 | 5.6% | 2.5% | 3.9% | 0.4% | 3.6% | 16.0% |
| | 2008 | 5.7% | 2.6% | 4.0% | 0.4% | 3.8% | 16.5% |
| | 2009 | 5.8% | 2.6% | 4.0% | 0.4% | 4.1% | 16.9% |
| | 2010 | 5.9% | 2.7% | 4.0% | 0.4% | 4.3% | 17.3% |
| | 2011 | 6.1% | 2.8% | 4.1% | 0.3% | 4.5% | 17.8% |
| | 2012 | 6.2% | 2.9% | 4.1% | 0.3% | 4.7% | 18.2% |
| - | 2013 | 6.3% | 2.9% | 4.1% | 0.3% | 5.0% | 18.6% |
| Long Range | 2014 | 6.4% | 3.0% | 4.2% | 0.3% | 5.2% | 19.1% |
| Projections | 2015 | 6.5% | 3.1% | 4.2% | 0.3% | 5.4% | 19.5% |
| 5 | 2016 | 6.6% | 3.2% | 4.3% | 0.3% | 5.6% | 20.0% |
| | 2017 | 6.7% | 3.2% | 4.3% | 0.3% | 5.9% | 20.4% |
| | 2018 | 6.8% | 3.3% | 4.3% | 0.3% | 6.1% | 20.8% |
| | 2019 | 7.0% | 3.4% | 4.4% | 0.2% | 6.3% | 21.3% |
| | 2020 | 7.1% | 3.5% | 4.4% | 0.2% | 6.5% | 21.7% |
| | 2021 | 7.2% | 3.5% | 4.4% | 0.2% | 6.8% | 22.1% |
| | 2022 | 7.3% | 3.6% | 4.5% | 0.2% | 7.0% | 22.6% |
| | 2023 | 7.4% | 3.7% | 4.5% | 0.2% | 7.2% | 23.0% |
| | 2024 | 7.5% | 3.8% | 4.6% | 0.2% | 7.4% | 23.5% |
| | 2025 | 7.6% | 3.8% | 4.6% | 0.2% | 7.7% | 23.9% |

Exhibit 13 2004-2025 Projections of Minority Representation in Registered Nurses Population

Source: National Sample Survey of Registered Nurses, UA Center for Business and Economic Research

Among the individual minority groups, the number of Hispanic nurses is projected to reach 164 by 2025, an increase of 156.3% from its 2003 level. Black (non-Hispanic) nurses are projected to reach 325 by 2025, an increase of 115.2% from its 2003 level. The number of Asian/Pacific Islander nurses is projected to reach 196 by 2025, an increase of 78.2% from its 2003 level. The number of American Indian/Alaskan Native nurses, however, is projected to decrease by 41.7% from 2003 to 2025. The number of nurses falling in the category of other races or ethnicity is projected to reach 326 by 2025, an increase of 317.9% from its 2003 level.

| 2004-2025 Projections of Racial/Ethnic Minority Nurses in the Study Area | | | | | | | | |
|--|---------------------------|----------|---------------------------|--------------------------------------|--------------------------------|-------------------|--|--|
| Year | Non- Hispanic Black | Hispanic | Asian/Pacific Islander | American Indian/Alaskan Native | Other races or ethnicity | Minority Total | | |
| 2003 | 151 | 64 | 110 | 12 | 78 | 415 | | |
| 2004 | 155 | 67 | 112 | 13 | 86 | 433 | | |
| 2005 | 162 | 71 | 116 | 13 | 95 | 456 | | |
| 2006 | 169 | 74 | 119 | 12 | 104 | 479 | | |
| 2007 | 176 | 78 | 123 | 12 | 113 | 502 | | |
| 2008 | 183 | 82 | 126 | 12 | 122 | 526 | | |
| 2009 | 190 | 86 | 130 | 12 | 132 | 551 | | |
| 2010 | 198 | 90 | 134 | 12 | 142 | 576 | | |
| 2011 | 205 | 95 | 138 | 12 | 153 | 601 | | |
| 2012 | 213 | 99 | 141 | 11 | 163 | 628 | | |
| 2013 | 221 | 103 | 145 | 11 | 174 | 654 | | |
| 2014 | 229 | 108 | 149 | 11 | 185 | 682 | | |
| 2015 | 237 | 113 | 153 | 11 | 197 | 710 | | |
| 2016 | 245 | 117 | 157 | 10 | 208 | 738 | | |
| 2017 | 253 | 122 | 161 | 10 | 220 | 767 | | |
| 2018 | 262 | 127 | 165 | 10 | 233 | 797 | | |
| 2019 | 270 | 132 | 170 | 9 | 245 | 827 | | |
| 2020 | 279 | 137 | 174 | 9 | 258 | 857 | | |
| 2021 | 288 | 142 | 178 | 9 | 271 | 888 | | |
| 2022 | 297 | 148 | 182 | 8 | 284 | 920 | | |
| 2023 | 307 | 153 | 187 | 8 | 298 | 952 | | |
| 2024 | 316 | 158 | 191 | 8 | 312 | 985 | | |
| 2025 | 325 | 164 | 196 | 7 | 326 | 1,019 | | |
| % Change (2003-2025) | 115.2% | 156.3% | 78.2% | -41.7% | 317.9% | 145.5% | | |

Exhibit 14 2004-2025 Projections of Racial/Ethnic Minority Nurses in the Study Area

Source: University of Arkansas Center for Business and Economic Research

Projected Demand and Shortage of Registered Nurses

It is essential that the future demand for, and shortage of registered nurses is factored into efforts to build workforce training capacity, develop recruitment and retention policies, and finally, form the basis for building public awareness.

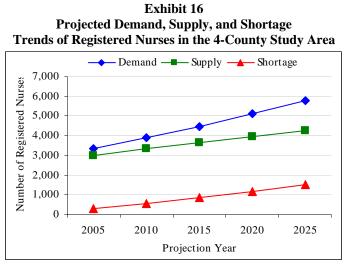
| Exhibit 15 |
|---|
| Projected Demand, Supply, and Shortage |
| Of Registered Nurses in the 4-County Study Area |

| Year | Demand | Supply | Shortage | % Shortage |
|------|--------|--------|----------|------------|
| 2005 | 3,336 | 3,010 | 326 | 9.8% |
| 2010 | 3,894 | 3,323 | 571 | 14.7% |
| 2015 | 4,486 | 3,637 | 849 | 18.9% |
| 2020 | 5,112 | 3,950 | 1,161 | 22.7% |
| 2025 | 5,771 | 4,264 | 1,507 | 26.1% |

Source: UA Center for Business and Economic Research

Overall Shortage of Registered Nurses in Northwest Arkansas

Exhibit 15 shows the projected demand, supply, and shortage of registered nurses in the 4-county Northwest Arkansas Study Area. By 2010, there is a projected shortage of 571 registered nurses in the study area, a 14.7% shortage of the total demand. By 2020, there is a projected shortage of 1,161 registered nurses or 22.7% of the total demand. By 2025, the projected shortage is 26.1% of the total demand or a shortage of 1,507 registered nurses in the 4-county region. This trend is further illustrated in Exhibit 16.



Source: UA Center for Business and Economic Research

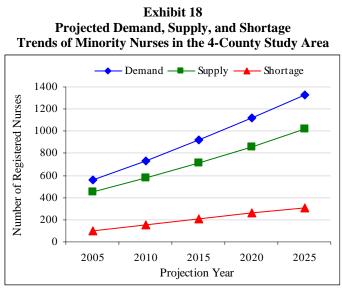
The Shortage of Minority Nurses in Northwest Arkansas

In addition to the projected overall shortage of registered nurses in the Northwest Arkansas Study Area, there is also, not surprisingly, a projected shortage of minority nurses in the region. Exhibit 17 shows the projected demand, supply, and shortage of registered minority nurses in the study area. By 2005, the projected shortage of minority nurses is 18% of the demand or a shortage of 100 registered minority nurses. By 2015, it is projected to have a shortage of 208 registered minority nurses, a 22.6% shortage of the demand. By 2025, there is a projected shortage of 309 registered minority nurses, a 23.3% shortage of the demand. This trend of shortage in minority nurses in the 4-county study area is further illustrated in Exhibit 18.

| | Of Minority Nurses in the 4-County Study Area | | | | | | | |
|------|---|--------|----------|------------|--|--|--|--|
| Year | Demand | Supply | Shortage | % Shortage | | | | |
| 2005 | 556 | 456 | 100 | 18.0% | | | | |
| 2010 | 730 | 576 | 155 | 21.2% | | | | |
| 2015 | 917 | 710 | 208 | 22.6% | | | | |
| 2020 | 1,116 | 857 | 259 | 23.2% | | | | |
| 2025 | 1,327 | 1,019 | 309 | 23.3% | | | | |

Exhibit 17 Projected Demand, Supply, and Shortage Of Minority Nurses in the 4-County Study Area

Source: UA Center for Business and Economic Research



Source: UA Center for Business and Economic Research

As the data on minority representation in registered nurses population is derived from the national survey results, the projected supply of minority nurses may have deviated from its true number at the regional level. This may affect the accuracy of the projected shortage. Still, the projected shortages serve well as evidence of a deepening shortage of minority nurses even though less confidence can be placed on the estimated magnitude of the shortage.

The Shortage of Hispanic Nurses in Northwest Arkansas

Exhibit 19 shows the projected demand, supply, and shortage/excess of racial/ethnic minority groups nurses in the Northwest Arkansas Study Area. It is projected that there is a shortage of Hispanic and Native American nurses and an excess of non-Hispanic Black nurses and Asian/Pacific Islander nurses.

| | Projected Demand, Supply, and Shortage/Excess Of Racial/Ethnic Minority Groups Nurses in the Study Area | | | | | | | |
|-----------|--|---------------|-----------------|-------------|--|--|--|--|
| Projected | Projected Demand, Supply, and Shortage of Native American Nurses | | | | | | | |
| Year | Demand Supply Shortage % Shortage | | | | | | | |
| 2005 | 39 | 13 | -26 | -67.6% | | | | |
| 2010 | 40 | 12 | -29 | -70.8% | | | | |
| 2015 | 42 | 11 | -31 | -74.7% | | | | |
| 2020 | 44 | 9 | -35 | -79.2% | | | | |
| 2025 | 45 | 7 | -38 | -84.3% | | | | |
| Projec | ted Demand, | Supply, and S | hortage of Hisp | anic Nurses | | | | |
| Year | Demand | Supply | Shortage | % Shortage | | | | |
| 2005 | 358 | 71 | -287 | -80.3% | | | | |
| 2010 | 486 | 90 | -396 | -81.4% | | | | |
| 2015 | 623 | 113 | -511 | -81.9% | | | | |
| 2020 | 770 | 137 | -633 | -82.2% | | | | |

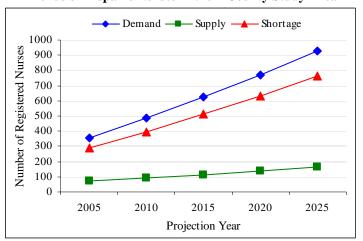
Exhibit 19 - tested Dom d Supply and Shartage/Evenes

| 2025 | 926 | 164 | -762 | -82.3% |
|-------------|--------------|-----------------|------------------|-----------------|
| Projected 1 | Demand, Supp | ly, and Excess | of Asian/Pacific | Islander Nurses |
| Year | Supply | Demand | Excess | % Excess |
| 2005 | 116 | 60 | 56 | 92.5% |
| 2010 | 134 | 78 | 55 | 70.8% |
| 2015 | 153 | 98 | 55 | 56.4% |
| 2020 | 174 | 119 | 55 | 46.3% |
| 2025 | 196 | 141 | 55 | 38.7% |
| Projected | Demand, Supp | ply, and Excess | of Non-Hispani | ic Black Nurses |
| Year | Supply | Demand | Excess | % Excess |
| 2005 | 162 | 49 | 113 | 230.4% |
| 2010 | 198 | 67 | 131 | 196.9% |
| 2015 | 237 | 85 | 151 | 177.4% |
| 2020 | 279 | 105 | 174 | 165.2% |
| 2025 | 325 | 127 | 199 | 157.1% |

Source: UA Center for Business and Economic Research

Among the various racial/ethnic minority groups, the shortage of Hispanic nurses is most severe. By 2005, it is projected to have a shortage of 287 registered Hispanic nurses in the study area, an 80.3% shortage of the projected demand. By 2015, there is a projected shortage of 511 registered Hispanic nurses, an 81.9% of the projected demand. By 2025, the projected shortage of Hispanic nurses is 82.3% of the projected demand, a shortage of 762 registered Hispanic nurses. This trend is further illustrated in Exhibit 20.

Exhibit 20 Projected Demand, Supply, and Shortage Trends of Hispanic Nurses in the 4-County Study Area



Source: UA Center for Business and Economic Research

Conclusion

Exhibit 21 summarizes the projected minority representation and disparity in Northwest Arkansas. It shows the percentage of racial/ethnic minority groups in the projected general population and the population of registered nurses. In 2002, minority population was estimated at 15.1% of the total population in the Northwest Arkansas Study Area. By

2005, the number of minority population is projected at 16.7% of the total population. By 2015, minority population is projected at 20.4% of the total population. By 2025, the number of minority population is projected to reach 23% of the total population.

| | Percent of Projected General Population | | | | | | | |
|------|---|---------------|---------------------------|-----------------------------------|-----------------------------|-------------------|--|--|
| Year | Non-Hispanic Black | Hispanic | Asian/Pacific Islander | American Indian Alaskan Native | Other Races or Ethnicity | Minority Total | | |
| 2002 | 1.3% | 9.5% | 1.6% | 1.3% | 1.5% | 15.1% | | |
| 2005 | 1.5% | 10.7% | 1.8% | 1.2% | 1.5% | 16.7% | | |
| 2015 | 1.9% | 13.9% | 2.2% | 0.9% | 1.5% | 20.4% | | |
| 2025 | 2.2% | 16.0% | 2.4% | 0.8% | 1.5% | 23.0% | | |
| | I | Percent of Pr | ojected Number | of Registered Nurse | es | | | |
| Year | Non-Hispanic Black | Hispanic | Asian/Pacific Islander | American Indian Alaskan Native | Other Races or Ethnicity | Minority Total | | |
| 2002 | 5.0% | 2.1% | 3.7% | 0.5% | 2.5% | 13.8% | | |
| 2005 | 5.4% | 2.3% | 3.8% | 0.4% | 3.2% | 15.1% | | |
| 2015 | 6.5% | 3.1% | 4.2% | 0.3% | 5.4% | 19.5% | | |
| 2025 | 7.6% | 3.8% | 4.6% | 0.2% | 7.7% | 23.9% | | |
| | R | acial/Ethni | c Minority Rep | resentation Dispari | ity | | | |
| Year | Non-Hispanic Black | Hispanic | Asian/Pacific Islander | American Indian Alaskan Native | Other Races or Ethnicity | Minority Total | | |
| 2002 | 3.8% | -7.3% | 2.1% | -0.8% | 1.0% | -1.3% | | |
| 2005 | 3.9% | -8.4% | 2.0% | -0.7% | 1.6% | -1.5% | | |
| 2015 | 4.6% | -10.8% | 2.0% | -0.6% | 3.9% | -0.9% | | |
| 2025 | 5.4% | -12.2% | 2.1% | -0.6% | 6.1% | 0.9% | | |
| (-) | indicates under-re | presentation | and (+) indicate | s over-representatio | n in registered | nurses | | |

Exhibit 21 Disparity between Racial/EthnicMinority Representation in the General Population and the Population of Registered Nurses in Northwest Arkansas

Source: UA Center for Business and Economic Research

Among the individual minority groups, Hispanic population has the largest share of the minority population in Northwest Arkansas and is projected to reach 16% of the area's total population by 2025. Asian and Pacific Islander population is the second largest minority group and is projected to reach 2.4% of the study area's total population by 2025. Black (non-Hispanic) population is projected to reach 2.2% of the total population in Northwest Arkansas by 2025. However, both the Asian/Pacific Islander and African American minority groups are under-represented in the study area's general population.

As there is no local data on minority representation in registered nurses, the projected national average representation of various minority groups in registered nurses population is assumed for the study area's minority representation in registered nurses (Exhibit 21). Using this national average and the minority representation in the study area's general population, the 2002 minority representation disparity was estimated at 1.3% between its representation in the general population and its under-representation in the population of registered nurses (Exhibit 21). By 2005, the disparity is projected to reach 1.5%.

However, by 2015, this disparity is projected to reduce to 0.9%. And by 2025, there is a projected 0.9% over-representation of minority nurses in the study area's population of registered nurses.

Among the individual minority groups, Hispanic population shows the largest disparity between its representation in the study area's general population and that in registered nurses population (Exhibit 21). In 2002, the under-representation of Hispanic people in the study area's population of registered nurses was estimated at 7.3% relative to its representation in the study area's general population. By 2015, it is projected to have a 10.8% disparity between Hispanic representation in the study area's general population. By 2025, the disparity between Hispanic representation. By 2025, the disparity between Hispanic representation and that in the area's registered nurses population. By 2025, the disparity between Hispanic representation in the study area's general population and that in the area's registered nurses population is projected to reach 12.2%. On the other hand, due to their under-representation in the study area's general population, African American and Asian/Pacific Islander are projected to have an over-representation in the population of registered nurses in Northwest Arkansas (Exhibit 21).